Reigniting Post-Covid Employee Engagement by Creating a High Performance CommuniTEAM



Bruce Berlin
Chief Experience Office



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Gallup Q^{12®}

- 1. I know what is expected of me at work
- 2. I have the materials and equipment I need to do my work right
- 3. At work, I have the opportunity to do what I do best every day
- 4. In the last 7 days, I have received recognition or praise for doing good work
- 5. My supervisor, or someone at work, seems to care about me as a person
- There is someone at work who encourages my development
 At work, my opinions seem to count
- 8. The mission or purpose of my company makes me feel my job is important $% \left(1\right) =\left(1\right) \left(1\right)$
- 9. My associates or fellow employees are committed to doing quality work
- 10. I have a best friend at work
- 11. In the last 6 months, someone at work has talked to me about my progress
- 12. This last year, I have had opportunities at work to learn and grow



To be equipped
To feel a sense of belonging
To be valued
To engage in meaningful work
To have opportunities to grow

10



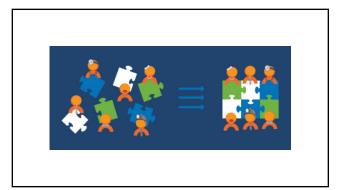
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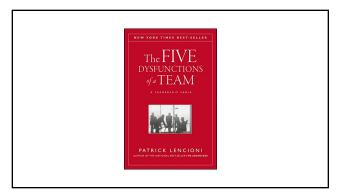
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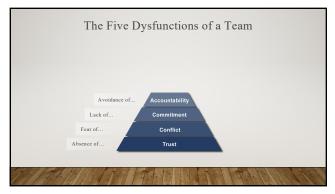








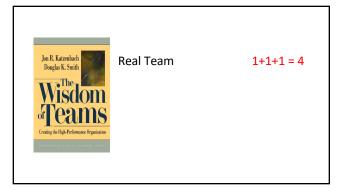
The Five 1	Dysfunctions o	f a Team
	- ,	
Lack of	Commitment	
Fear of	Conflict	
Absence of	Trust	
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Real Team

1+1+1 = 4

High-Performance Team 1+1+1 = 10+

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Real Team

1+1+1 = 4

High-Performa

High-Performance Team 1+1+1 = 10+

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High-Performance CommuniTEAM

Workplace environment where people...



Know & are Known

Trust & are Trusted

Love & are Loved

Hold Each Other Mutually Accountable

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Know & are Known

Leader getting to know staff

Staff getting to know leader

Staff getting to know each other



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Know & are Known

Leader getting to know staff

Staff getting to know leader

Staff getting to know each other



Trust & are Trusted

Be Trustworthy Credible

Competent Dependable Accountable Believable



Relatable Available Real

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Trust & are Trusted

Be Trustworthy Credible Relatable

Trust Staff
Collaborate with staff
Empower staff



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THE RITZ-CARLTON

Trust & are Trusted

Be Trustworthy Credible Relatable

Trust Staff
Collaborate with staff
Empower staff



34

Love & are Loved

Love

Action-oriented Finding ways of showing care

Be Loving

Be aware Be interested Be thankful



35

Love & are Loved

Love

Action-oriented Finding ways of showing care

Be Loving

Be aware Be interested Be thankful



Hold Each Other Mutually Accountable

Focus on team priorities

Asking for & offering support

Review performance vs priorities at team meetings



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Hold Each Other Mutually Accountable

Focus on team priorities



Asking for & offering support

Review performance vs priorities at team meetings



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Creating a High-Performance CommuniTEAM

Weekly Check-ins



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"How are you doing?"

"What are you working on?"

"How can I help you?"



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Creating a High-Performance CommuniTEAM

Weekly Check-ins

Annual "Stay Interviews"



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Annual "Stay Interviews"

"What opportunities for self-improvement would you like to have that go beyond your current role?"

"What talents, interests or skills do you have that we haven't made the most of?"

"If you could change one thing about your job or in your department, what would it be?"

"What can I do to make your experience at work better for you?"



Weekly Check-ins

Annual "Stay Interviews"





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Annual Leadership Team Retreat

1 day Off-site Self-led or outside facilitator Main Objectives Team building

Team building Review past year Collaborate on coming year Have fun



44

Annual Leadership Team Retreat

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High-Performance CommuniTEAM

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